



(Translation)

Invitation to the 2024 Annual General Meeting of Shareholders

T.A.C. Consumer Public Company Limited

Friday, 26 April 2024 at 10.00 a.m.

via Electronic Media

Pursuant to the Emergency Decree on Electronic Media Conference B.E. 2563 (2020)

and Other Related Laws and Regulations



-Translation-

Ref.TACC(S.) 007/2024

26 March 2024

Subject : Invitation to 2024 Annual General Meeting of Shareholders.

To : Shareholders of T.A.C. Consumer Public Company Limited.

- Enclosures
1. A copy of the Minutes of 2023 Annual General Meeting of Shareholders.
 2. 2023 56-1 One Report in QR Code.
 3. Appropriation of profit from 2023 operating results and dividend payment.
 4. Credentials and background of Nominated Directors.
 5. Profile of Nominated Candidates to Election of a New Directors.
 6. Definition of Independent Director.
 7. Remuneration of Directors for the year 2024.
 8. Credentials and background of Auditor and detail of fix the auditing fee.
 9. Proxy form and details of an Independent Director who can be a proxy.
 10. Articles of Association concerning the Shareholders Meeting.
 11. Guidelines for the General Meeting of Shareholders Attendance via Electronic Media
 12. Registration Form for the General Meeting of Shareholders Attendance via Electronic Media

The Board of Directors Meeting of T.A.C. Consumer Public Company Limited (the "Company") No.1/2024 has resolved to convene the 2024 Annual General Meeting of Shareholders on Friday 26 April 2024 at 10.00 a.m., via Electronic Media.

The E-AGM will be held in accordance with the regulations and conditions prescribed by the Emergency Decree on Electronic Media Meeting B.E. 2563 (2020). Summaries of meeting details to consider the following agendas:

Agenda 1 To consider and adopt 2023 Minutes of the Annual General Meeting of Shareholders held on April 27, 2023.

Facts and reasons The Minutes of 2023 Annual General Meeting of Shareholders held on April 27, 2023 are a true and correct record of the meeting. Copy of the Minutes of 2023 Annual General Meeting of Shareholders is provided in the enclosure to this notice (Enclosure 1).

Board of Directors' opinion The Board of Directors considered the matter and was of the opinion that the Meeting should adopt such Minutes of the General Meeting of Shareholders as proposed.

Voting This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote.

Agenda 2 To acknowledge the Annual Report Company's performance for the year 2023.

Facts and reasons The report on the Company's performance for the year 2023 is available in the 56-1 One Report delivered to all shareholders along with this notice (Enclosure 2).

Board of Directors' opinion The Board of Directors considered the matter and was of the opinion that the report contains information on the Company's performance financial year 2023. Therefore, the Meeting should acknowledge the Company's Annual Report and the Board of Directors report for the year 2023 as in the annual report sent to the shareholders.

Voting This agenda is for acknowledgement and does not require voting.

Agenda 3 To consider approving the Financial Statements for the year ended December 31, 2023.

Facts and reasons The Financial Statements for the year ended December 31, 2023 in the Financial Statements Section of the Annual Report as reviewed by the Audit Committee and audited by the auditor are delivered to all shareholders along with this notice (Enclosure 2).

Board of Directors' opinion The Board of Directors considered the matter and was of the opinion that the proposed Financial Statements have been audited by the Company's auditors which have expressed the opinion that the proposed Financial Statements contain information that is accurate in accordance with the generally accepted accounting principles. Therefore, the Meeting should approve the proposed Financial Statements.

Voting This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote.

Agenda 4 To consider approving the appropriation of net profits for the year 2023 operating results and the dividend payment.

Facts and reasons Under Section 116 of the Public Limited Company Act, B. E. 2535 (1992) (as amended) (the "PLCA") and article 38 of the Company's Articles of Association, the Company is required to set aside as a legal reserve at least 5% of its net profit after accumulated deficit brought forward (if any) until the reserve is not less than 10% of the registered capital of the Company. The reserve is non-distributable and the Company has a policy to pay dividend at least 30% of its net profit after deduction of corporate income tax and legal reserve.

Board of Directors' opinion The Board of Directors considered the matter and was of the opinion that the Meeting should approve the payment of dividend for the past performance ended year 2023 from the Company's operating profit as follows:

1. In 2023, the Company's net profit was 221.70 Million Baht and did not appropriate its net profit as legal reserve because the Company's legal reserve has reached the amount required by laws.
2. Dividend Payment for the Company's 2023 Operating Results as cash dividend in the year payment amount 0.36 Baht per share totaling dividend 217.36 Million Baht. In the year 2023,

the Company has already interim dividend payment amount 0.17 Baht per share totaling dividend 103.36 Million Baht. This time, the Company propose dividend payment 0.19 Baht per share totaling dividend 114.11 Million Baht.

3. The date of determining the right of shareholders Record Date to receive dividend payments will be on 8 May 2024. The dividend payment date is set to be on 20 May 2024.

Votes This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote.

Agenda 5 To approving and election the directors to replace those retiring by rotation.

Facts and reasons According to article 18 of the Company's Articles of Association, one-third of the Company's directors or the number nearest to one-third Directors to be retired from their office in the first and second year after the registration of the Company, they shall be retired by drawing. After that, the Directors who have stayed in the office longest shall be retired. For this year, there are 3 Directors to retire from their office, namely:

1. Ms.Trithip Sivakriskul Independent Director and Risk Management Committee
2. Mr.Chatchawe Vatanasuk Director
3. Mr. Suphot Leenanurak Director and Risk Management Committee

The Company had provided the shareholders with an opportunity to nominate individuals they consider appropriate to be selected as directors of the Company, including items for the 2024 AGM agenda. However, it appeared that on the expiration of the time specified, neither candidates for directorship nor the agenda have been proposed to the Company.

Board of Directors' opinion The Board of Directors considered the matter and was of the opinion that the Meeting should approve elect the directors to succeed the 3 Directors should be re-elected for another term that 1) Ms.Trithip Sivakriskul Independent Director and Risk Management Committee 2) Mr. Chatchawe Vatanasuk Director 3) Mr. Suphot Leenanurak Director and Risk Management Committee. As it is the knowledge, aptitude, specialization and experience to assist the Board of Directors in determining the direction setting of the business. The Board of Director nominate individuals they consider appropriate to be selected as Independent Directors of the Company will opinion are intently and according to concerning guideline. (Details of credentials and background of each nominated person are in Enclosure 3).

Votes which are more than the permissible number of directors to be elected at that time, the chairman of the general meeting shall cast a deciding vote.

Agenda 6 To consider and approve the increase in the number of directors and election of a new director

Facts and reasons According to Article 15 of the Company's regulations, the Company has a committee consisting of at least 5 Directors for appropriateness and benefit in the Company's business operations.

Moreover, the Company is required to increase the number of Directors from 9 Directors to 10 Directors and the election of a new director, that is Ms.Pawenee Suwanmethanont. The Nomination and Remuneration Committee has reviewed and opined that she is knowledgeable, capable, fully qualified, and does not possess prohibited characteristic under Public Limited Company Act B.E. 2535 (as amended), Securities and Exchange Act B.E. 2535 (as amended), and relevant regulations of Securities and Exchange Commission. Ms.Pawenee Suwanmethanont has well-experienced which will benefits to the Company in its operations. Therefore, the Board of Directors deemed it appropriate to propose to the shareholders' meeting to approve the increase in the number of Directors and election of a new Director, that is Ms.Pawenee Suwanmethanont. The details on the profiles of a new Director is disclosed in the Attachment 4.

Board of Directors' opinion The Board of Directors deemed it appropriate to propose to the shareholders' meeting to approve the increase in the number of directors from 9 Directors to 10 Directors and the election of a new Director, that is Ms.Pawenee Suwanmethanont who is knowledgeable, capable, fully qualified, and does not possess prohibited characteristic under Public Limited Company Act B.E. 2535 (as amended), Securities and Exchange Act B.E. 2535 (as amended), and relevant regulations of Securities and Exchange Commission. In this regard, the increase in the number of Directors and the election of a new Director has been reviewed by the Nomination and Remuneration Committee and approved by the Board of Directors.

Votes This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote.

Agenda 7 To consider approving the remuneration of Directors

Facts and reasons Nomination and Remuneration Committee considered and determined guidelines for fixing remuneration of Director by taking into consideration the industry practice, duties and responsibilities of Directors and the performance of the Company.

Board of Directors' opinion Nomination and Remuneration Committee, taking into consideration Directors' accountability, the Company's performance, business size, net profit and the current economy, considered and deemed it appropriate to propose that the meeting approve the remuneration of Directors (The details of which are proposed in Enclosure 6)

Voting This resolution must be passed by a vote of no less than two-thirds of the total number of votes of the shareholders and proxy holders who attend the meeting.

Agenda 8 To consider approving the appointment and the fixing of remuneration of auditor.

Facts and reasons Under section 120 of the PLCA set Annual General Meeting of Shareholder appoint the auditors for the year and fix the audit fee yearly to comply with the law of public company.

Board of Directors' opinion The Board of Directors considered the matter and was of the opinion that the Meeting should approve that;

- 1) Ms.Satida Ratananurak Certified Public Accountant (Thailand) No. 4753 and/or
- 2) Mrs.Sarinda Hirunprasurtwutti Certified Public Accountant (Thailand) No. 4799 and/or
- 3) Ms.Siriwan Nitdamrong Certified Public Accountant (Thailand) No. 5906

Of EY Office Limited to be the Auditor of the Company and fix the audit fee in year 2024 of 1,900,000 Baht. The amount does not include other expense. The auditors of the Company are the same persons for the year 2023. In order to be able to consider appointing an independent person to act as an auditor. There are no relationships or conflicts of interest among the Independent Auditor, the Company, the Executive, the major shareholders, or other related persons of these parties.

The comparison of the fix the auditing fee Year 2023 and 204

Unit : Baht

| List | 2023 | 2024 | %Change |
|---|------------------|------------------|--------------|
| Annual audit of financial Statement | 1,190,000 | 1,300,000 | 10.18 |
| Review report and interim Financial Statements (Total 3 Quarters) | 570,000 | 600,000 | 18.75 |
| Total | 1,760,000 | 1,900,000 | 12.82 |

Note: The amount does not include other expenses such as travel fee, document fee, fax fee etc.

Audit Committee's opinion The Audit Committee considered the matter and was of the opinion that the appointment auditor from EY Office Limited as the name list of the above auditors and deemed appropriate to the remuneration of the auditor as appropriate. For the fixing of remuneration of the auditor It is considered appropriate to increase the audit fee of the auditor as appropriate.

Voting This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote.

Agenda 9 To consider and approve the addition of the Company's Objectives and the amendment of the Memorandum of Association.

Facts and reasons To support the business of the Company Group that will operated, it is appropriate to propose to shareholders' meeting to consider and approve the addition of the Company's Objectives and the amendment to Clause 3 (Objective) of the Memorandum of Association under Section 31 of Public Company Limited Act B.E.2535 (1992) follows:

1) The proposed amendment of the Company's Objectives follows:

"Clause 31. As a guarantee, use cash, cheques, bills of exchange, bank passbooks, or other financial institutions, Government Savings Bank Lottery Government bonds, land title deeds and/or other securities of the Company to guarantee legal entities in legal transactions."

2) The proposed amendment of clause 3 of the Memorandum of Association

"Clause 3 The Company's objectives shall consist of 31 Clauses."

Board of Directors' opinion The Board of Directors deems it appropriate to propose to the Annual General Meeting of Shareholders to approve the addition of Clause 31 to the Company's Objectives and the amendment to Clause 3 of the Memorandum of Association to support the business of the Company Group as detailed above. In addition, the Meeting of shareholders should authorize the authorized directors of the Company or persons assigned by the authorized Directors of the Company to perform any action to amend and add any statement in order to be in line with in compliance with suggestions, opinions, or instructions of the registrar, or relevant government agent office.

Voting This resolution must be passed by a vote of no less than three-fourths of the total number of votes of shareholders attending the meeting and having the right to vote.

Agenda 10 Other

The Company has fixed the Record Date on 15 March 2024.

Please attend the meeting via Electronic Media at the date, time and place mentioned above. If you wish to appoint a person to attend and vote at the meeting on your behalf. All proxy forms must be affixed with stamp duties of 20 Baht and presented to the Chairman or an authorized person of the Company via 2 channel such as 1) e-mail : ir@tacconsumer.com 2) registered post to Company Secretary address: T.A.C.Consumer PCL 23rd Floor, UM Tower, 9/231-233 Ramkhamhaeng Road, Suanluang, Bangkok 10250 within 18 April 2024. Please study the document on Guidelines for Registration, Proxy Appointment and documents required in order to attend the meetings Shareholders through electronic media (E-AGM) and appointing a proxy according to Attachment 9 The Independent Director who is proposed to be granted proxy is Assoc.Prof. Kitti Siripullop and Mr.Komsak Wattanasriroj the details appear in Attachment 10.

For any questions concerning the above agenda items or any matters relevant to the Company, TACC welcomes opportunity to clarify these matters in the Meeting. Please submit your questions in advance to Company Secretary by E-mail : ir@tacconsumer.com or to the facsimile number 0-2717-2899.

Yours Sincerely,



ADM Apichart Pengsritthong

Chairman

T.A.C. Consumer Public Company Limited

Addendums to Notice of 2024 Annual General Meeting of Shareholders

26 April 2024

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Attachment 1
Minutes of 2023 Annual General Meeting of Shareholders Electronic media (E-AGM)
Of
T.A.C. Consumer Public Company Limited
27 April 2023

The Meeting was held on April 27, 2023 at 10:00 a.m., via Electronic media (E-AGM)

Admiral Apichart Pengsrithong, Chairman of Board of Directors acted as Chairman of the Meeting according to the Articles of Association of the Company.

Ms.Panjaporn Roeksomboon, Company Secretary informed the meeting that the meeting was organized through electronic media. This is in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and the Announcement of the Ministry of Digital Economy and Society on the Standards for Maintaining security of Electronic Meetings B.E. 2563 (2020) is OJ International Co., Ltd. as a independent organization, to manage and monitor the electronic meeting platform system whose it was certified by the Electronic Transaction Data Agency (ETDA). In addition, representatives from outside law firm has also been appointed to inspect the votes and ensure that the meeting is conducted accordingly, transparently, comply with the law and the Company's Articles of Association as well as principles of good corporate governance.

The Company has closing date of the share register for collection of names on March 10, 2023, the total number of shareholders who had the right to attend the Meeting was 11,093 persons. Today, there were 15 shareholders who had the right to attend the Meeting in person and 165 shareholders who attended the Meeting by proxies, thus totaling 180 attendants, holding altogether 249,319,468 shares, representing 41.0065% of the total issued shares 608,000,000 shares of the Company, which one-third of the total shares sold, and thereby, constituting a quorum as required by the Articles of Association of the Company. Company Secretary, then, invited the Chairman to commence the meeting.

The Chairman declared the Meeting commenced and welcome the shareholders who attended the Meeting and Company Secretary introduced the following Board of Directors, Audit Committee, Nomination and Compensation Committee, Risk Management Committee, Executive Committee, Auditor and Legal advisor as follow:

Directors attending the Meeting (100% of total Directors 9 persons)

- | | |
|----------------------------------|---|
| 1. Admiral Apichart Pengsrithong | Chairman of the Board of Directors and Independent Director |
| 2. Assoc.Prof.Kitti Siripullop | Chairman of the Audit Committee and Independent Director |
| 3. Mrs.Paktra Suriyapee | Audit Committee, Independent Director and Chairman of the Nomination and Compensation Committee |
| 4. Mr.Komsak Wattanasriroj | Audit Committee, Independent Director Nomination and Compensation Committee and Chairman of the Risk Management Committee |

- | | |
|-------------------------------------|---|
| 5. Mr.Chanit Suwanparin | Director, Nomination and Compensation Committee and Risk Management Committee |
| 6. Ms.Trithip Sivakrskul | Independent Director and Risk Management Committee (Meeting via Electronic Media from Bang Na District) |
| 7. Mr.Chatchawe Vatanasuk | Director and Chairman of the Executive Committee |
| 8. Mrs.Chirapan Khotcharit Choosang | Director and Risk Management Committee |
| 9. Mr.Suphot Leenanurak | Director and Risk Management Committee |

Executive Committee attending the Meeting (85.71% of total Executive Committee 7 persons)

- | | |
|-------------------------------------|--|
| 1. Mr.Chatchawe Vatanasuk | Chairman of the Executive Committee |
| 2. Mrs.Chiraphan Khotcharit Chosang | Executive Committee |
| 3. Mr.Suphot Leenanurak | Executive Committee |
| 4. Mrs.Suveeraya Ansvananda | Executive Committee |
| 5. Ms.Preawnapa Nimma | Executive Committee |
| 6. Mr.Atid Tragoondej | Executive Committee and Director, Accounting and Finance |

Company Secretary

Ms.Panjaporn Roeksomboon

Auditor attending the meeting

Ms. Sarinda Hirunprasurtwutti of EY office Limited.

Legal Advisor attending the meeting and inspector the votes

Ms.Tassaneewan Wonglong of Pow & Associate Low office.

Before proceeding to considering each agenda of the Meeting, Company secretary informed the meeting of the vote casting and counting procedures as follow:

1. According to 41 of company article of association. In every meeting of shareholders, a shareholder has one vote per one share Voting card will be used for the purpose of counting votes for all agenda items.
2. Vote counting for each agenda at this Annual General Meeting of Shareholders shall be divided into 2 categories, as follows:-
 - This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote such as agenda 1, 3, 4, 5, and 7 the Company will counted base number base number of votes for calculation by counting only the votes of the shareholders is against and abstain. Then be deducted from the total number of votes.
 - This resolution must be passed by a vote of no less than two-thirds of the total number of votes of the shareholders and proxy holders who attend the meeting such as agenda 6 the Company will counted

base number of votes for calculation by counting only the votes of the shareholders is attend the meeting for vote approve, against and abstain.

3. Shareholders who have made the proxy form for others to attend the meeting and the proxy form is to vote according to the wishes of that shareholder. The Company has taken the votes of agreeing, disapproving or abstaining from voting according to the wishes of the shareholders. The total votes were recorded in advance.

4. In vote counting procedure, the Company will count the votes of the shareholders and proxies who participate in the E-AGM and deducted by the votes of disapprove, abstain or void and the remaining will be the approved votes. In case any proxies cast their votes by marking the ballots in contrast to the votes specified in the proxy forms in advance.

5. For agenda To consider approving the appropriation of net profits for the year 2021 operating results and the dividend payment, To approving and election the directors to replace those retiring by rotation and To consider approving the remuneration of directors. The Stakeholder Directors for this agenda are not holding shares of the Company.

6. Company Secretary will collect vote and report to the meeting before the next agenda begins.

The vote casting procedures

1. The Company assigned OJ International Co., Ltd. an independent organization, to manage and monitor the electronic meeting platform system whose it was certified by the Electronic Transaction Data Agency (ETDA).

2. In this 2023 Annual General Meeting of Shareholders conducted through electronic means, the attendees can watch the broadcast live throughout the Meeting including the scores result of each agenda. The Company has released the Video demonstrating how to use the system online for the shareholders to know about vote counting procedure and how to send the inquiry at the beginning of this Meeting. If any shareholder has a technical frustration problem of how to use the system, please feel free to contact at the telephone number 02-079-1811 at any time throughout the Meeting.

3. In this meeting is an electronic media. Therefore, no ballot papers were printed to the meeting attendees.

4. In ballot, Ask the shareholders to go to the E-Voting window to vote for each agenda within the specified time. After selecting the vote, the system will pop-up again asking whether confirm the vote or not press ok to confirm the vote.

5. In the event that shareholders wish to change their voting. You can do this by clicking on the new score again. If the agenda has been closed for voting Shareholders will not be able to vote or change the vote.

6. When you have finished voting, Please return to the E-Meeting window (zoom program) to continue viewing the video and audio of the meeting.

The Company Secretary further informed the Meeting that the agenda shall be conducted in accord sequence with the Meeting's invitation previously distributed to all shareholders. In the event that any shareholder would like to raise a question regarding the agenda, the shareholder can s requested question at the beginning of the Meeting and the Company will consider answering in the related agenda. The Chairman then requested the Meeting to consider the matters in accordance with the following agenda:

Agenda 1 To consider and adopt 2022 Minutes of the Annual General Meeting of Shareholders held on April 21, 2022.

The Chairman proposed to the Meeting to consider and adopt the 2022 Minutes of the Annual General Meeting of Shareholders held on April 21, 2022, a copy of which had been sent to the shareholders together with the notice of this Meeting as set out in Enclosure 1 of the notice.

Resolution: The Meeting considered the proposed Minutes in detail and resolved to adopt the 2022 Minutes of the Annual General Meeting of Shareholders held on April 21, 2022 as proposed. The resolution was passed by a majority vote of the shareholders and proxy holders who attend the meeting and cast their votes as follows:

| | | | |
|--------------|-------------|----------|-----------|
| For: | 249,565,268 | Votes or | 100.0000% |
| Against: | 0 | Votes or | 0.0000% |
| Abstain: | 0 | Votes or | - |
| Void Ballots | 0 | Votes | |

Agenda 2 To acknowledge the annual report Company's performance for the year 2022

The Chairman informed the Meeting that the annual report Company's performance for the year 2022, the Board of Directors' report on the Company's performance and The factors affecting the Company both positively and negatively significantly and 2023 Strategic Direction had been sent to all shareholders together with the notice of this Meeting.

Mrs.Chirapan Khotcharit Choosang Deputy Managing Director to summarize the Company's performance results for the year 2022.

In 2022, The Company has proportion of Sales Revenue can be separated into 2 main categories as follow:

1. Sales Revenue of B2B Group in 93% of Sales Revenue include:

1) Cold Beverage Dispenser, there are about over 12,000++ stores core flavor such as Espresso, Latte and Milk Tea. The Seasonal Drink such as Raspberry Milky, Fruit Punch, Matcha Latte, Prune Berry and Chocolate Butter Scotch

2) Instant powder drink in fresh coffee corner "All Café", there are about 10,500 stores Core flavor such as Matcha Green Tea, Milk Tea, Lemon Tea and Taiwan Milk Tea. The Seasonal Drink such as Ruby Chocolate, Mango Mayongcit, Yusu and Toffy Nut.

3) Hot Beverage Dispenser, there are about 492 stores mostly installed at 7-Eleven in PTT gas station.

2. Sales Revenue of B2C Group in 7% of Sales Revenue include:

1) Character Business, The Company a licensing agent such as San-X group, Maa ja (Dog Please) group, Warbie Yama and Line Creator.

2) Instant powder drink by "Na-Arun"

3) Café Business and Food Service group such as Jungle Café, Arabitia Café, Black Canyon, Punthai Coffee and Lotus's group.

2022 Operating Results

In 2022, the Sales Revenue was 1,523 million baht, decreased by 13.59% from previous year when the sales were 1,341 million baht. The revenue has grown from 1) Revenue from sales in 7-Eleven rebound because the COVID-19 pandemic situation is better from last year resulting in people, business sectors and organizations are back to operate normally, including an increase in the number of tourists, 2) Increasing in Co-develop new B2B products (7-Eleven and non 7-Eleven) and expanded of modern trade customers and Food service, and 3) Expansion to new market in Cambodia in conjunction with expansion of branches of 7-Eleven.

Net profit was 236.52 million baht (15.53% of sales), increased by 9.69% from the previous year when the Net profit was 215.62 million baht. The main reason for the increase in net profit amount from last year was due to the COVID-19 pandemic situation is better than last year, and expansion of both domestic and international markets including effective cost management and reducing unnecessary sales and distribution expenses.

Gross profit margin 35.20% decreased from the previous year 38.02%. The gross profit margin for the year 2022 decreases because increasing in raw material costs during the year.

Total Asset were 1,181 million baht mostly due to Current financial assets, Trade, Inventory and Other. Total Liabilities were 416 million baht mostly due to Trade payables and other payables. Shareholders equity were 766 million baht increased from the previous year being reported 722 million baht mostly due to the profit and dividend payment for the year.

The overall Financial Ratio is still within the criteria. The details as follows:

| Financial Ratio | 2022 |
|---------------------------------|--------|
| Liquidity Ratio | |
| Current Ratio (X) | 2.71 |
| Quick Ratio (X) | 2.57 |
| Average Collection Period (Day) | 68 |
| Average Payment Period (Day) | 54 |
| Average Sale Period (Day) | 20 |
| Profitability Ratio | |
| Gross Profit Margin (%) | 35.20% |
| Net Profit Margin (%) | 15.44% |
| EBITDA (%) | 20.84% |
| Return on Equity (%) | 30.89% |
| Return on Assets (%) | 20.02% |
| Financial Policy Ratio | |
| Debt to Equity Ratio (X) | 0.54 |

The Company has dividend payment for the year for interim dividend payment first half of the year at the rate of Baht 0.17 per shares.

The key highlight of 2023 Strategic Direction and the Company aims to grow between 10 % by creating value of existing portfolio and continue to drive cost and operation efficiency and continue to creating new product in high growth & potential markets and new consumer trends and expand the channel of sale are as follow:

- 1) B2B group such as The Cold Beverage Dispenser, The fresh coffee corner All Café, 7-Eleven delivery platform and 7-Eleven Cambodia. As grow from core business, development new products and the channel via 7-Eleven delivery platform. Currently, 7-Eleven Cambodia there are 48 stores spread across the cit. which is considered a significant growth.
- 2) B2C group such as Lotus's group, License Business and Domestic sale. For Lotus's go fresh (Jungle Cafe) are 1,780 stores. As for the Licenses Business, it started expanding to more foreign countries. Currently, San-X's Rilakkuma character has an event at Changi Airport, Hong Kong, and this year will also highlight Thai characters such as Maa Ja and Warbie Yama. As for the distribution of beverages through sales in the café business in the country has grown as well.
- 3) MOU, M&A and JV group
As for BON CAFÉ, Hot Beverage Dispenser were delivered to BON CAFÉ Shop branches and Non-Coffee menu products were developed together.

This year, the Company has able to acquire the operations of the Bloss Natura brand by establishing a new subsidiary in the name of Health Inspired Planet Co., Ltd. to operate the business of selling health products, Beauty and dietary supplements made in Korea. Which the Company holds 89% of shares in a subsidiary, this is considered an important step in fully entering the Health and Wellness business and helping to drive operating results to growth.

The Anti-corruption

The Company realizes the importance of Anti-corruption policy. This aims to let all the management and employee be aware of the impact of corruption, to cultivate rightful values attitudes of employees to work with honesty while avoiding seeking benefits from one's position or providing such benefits to others for both directly and indirectly. This also prohibits employees from seeking personal or family interests using Company's position while aiming to increase the confidentiality of all stakeholders. At present, the Company has consideration to join Thailand's Private Sector Collective Action Coalition Against Corruption.

The Chairman opened session for shareholders to ask questions as follows:

Khun Apinant Chirakomej shareholder asked:

- 1) How is the progress of price increasing of products sold to 7-Eleven stores?

Khun Chatchawe Vatanasuk, Chariman of the Executive Committee explained:

The Company has been working with CPALL and has reached an agreement to increase the product price since the beginning of April 2023, thank you to CPALL this time, which is expected to help the Company's gross profit to be at a level satisfying.

2) The price of Cold Beverage Dispenser in 7-Eleven store has increased price. Does the Company benefit and will there be adjustments in every store or not?

Khun Chirapan Khotcharit Choosang, Duputy Managing Director explained:

It has a good effect on the Company for increasing the selling price as Khun Chatchawee has explained above.

3) What are your business plans and goals for the acquisition of Bloss Natura and overall performance?

Khun Chirapan Khotcharit Choosang, Duputy Managing Director explained:

The Company has established a new subsidiary in the name of Health Inspired Planet Co., Ltd. holding 89% of the shares in the subsidiary. The focus is on the infrastructure of subsidiaries to build on in the next year and planning sales in 2024 at 100 million baht, mainly due to the increase in brand awareness.

Khun Chatchawe Vatanasuk, Chariman of the Executive Committee explained:

This year, the Company is initially aiming for growth in sales 55 million baht from the previous year. The Company will be appropriate adjustments to the strategy. Previously, the Company had communicated to investors and shareholders that is always looking at the trend of Health and Wellness as a channel to have good performance in the future.

4) What is the business picture and cost trend in Q1/2023?

Khun Chirapan Khotcharit Choosang, Duputy Managing Director explained:

The business picture in the Q1/2023 of revenue grew at a satisfactory level and see the return of consumers and more tourism. The cost trend will be similar to Q4/2022.

Khun Phuri Phumphaisanchai shareholder asked:

1) In 2024, will the Company renew the Exclusive Contract with 7-Eleven or not?

Khun Chirapan Khotcharit Choosang, Duputy Managing Director explained:

The Company has renewed the Exclusive Contract with 7-Eleven is continuously automated as usual.

2) I would like to know if the Company's beverages have very good taste. What percentage of sugar is in the drink or as a sweetness?

Khun Chirapan Khotcharit Choosang, Duputy Managing Director explained:

The Company's beverages still contain sugar as the main ingredient which do not use a lot of sweeteners. As for the sweetness tax, the current rate is calculated at 6%, which is not calculated from the sweetness level of 0%, thus making the beverage still taste good and delicious.

Khun Chatchawe Vatanasuk, Chariman of the Executive Committee explained:

The sweetness of the beverage usually consists of 3 parts: Sugar, Sweeteners and Natural Sweetness of the raw material, whether it's coffee beans or tea leaves. The Company has controlled the amount of sugar to an appropriate level and create a delicious taste and not at the level that causes a high rate of sugar tax. As for the sweetener used,

it is of high quality and does not cause any negative effects on health. The Company's RD division developed a beverage recipe that tastes good and meets legal requirements.

Khun Chayanich Setthabut shareholder asked:

What percentage of sales of seasonal flavor to All Cafe?

Khun Chirapan Khotcharit Choosang, Duputy Managing Director explained:

The seasonal flavor of All Café are not much in proportion because it is a seasonal drink in each round.

Khun Chatchawe Vatanasuk, Chariman of the Executive Committee explained:

The core menu of beverages will be drinks that consumers regularly drink, while seasonal flavors will be beverages that create excitement and freshness to attract consumers, such as beverages containing fruit, etc.

2) What is the market plan for Cambodia this year?

Khun Chirapan Khotcharit Choosang, Duputy Managing Director explained:

The Cambodia market is growing according to the stores of 7-Eleven, which have expanded quite well, currently there are 48 stores. The Company sends beverages to sell both in the section of Cold Beverage Dispenser and All Café, mainly focusing on selling core menus such as espresso coffee, latte coffee, Thai tea, etc., which is a long-term menu and still looking for business opportunities for other product categories.

Khun Wanchrist Manyard shareholder asked:

1) How is the revenue from Malaysia? What is the proportion of total revenue?

Khun Chirapan Khotcharit Choosang, Duputy Managing Director explained:

The proportion of revenue from Malaysia is not much. By the end of 2021, it has begun test market of the 7-Eleven store for Cold Beverage dispensers. Which sees the movement of trading continuously. So, The Company expects to be a part of generating revenue for international business of the Company.

Does the Company plan to adapt the product to customers who want to buy for home brewing?

Khun Chirapan Khotcharit Choosang, Duputy Managing Director explained:

The Company has a preliminary plan and is under consideration.

Khun Cholthicha Gnermbamroong shareholder asked:

What is the management structure of Bloss Natura brand?

Khun Chatchawe Vatanasuk, Chairman of the Executive Committee explained:

For the main executives of the Bloss Natura brand come from TACC currently has Mr. Suphot Leenanurak, Deputy Managing Director is the lead of this project and the Executive Committee is importance and works closely together.

Khun Araya Kingkeaw shareholder asked:

1) Drinks in the Cold Beverage Dispenser at 7-Eleven stores that run out before the afternoon every day. Will the Company have any measures to fill up the drinks that have run out before the first half of the day?

Khun Chirapan KhotCharitChoosang, Duputy Managing Director explained:

The normally, the Cold Beverage Dispenser will start brewing at night according to the operation cycle of each stores. For any store that sells well, it may be sold out before afternoon. The Cold Beverage Dispenser has shelf life only 24 hours, if it's not sold out, the shop will have to pay off. In case shareholders see that the drink is out of stock, they can inform the 7-Eleven stores to make more.

2) Did sales of beverages delivered to 7-Eleven store in Cambodia double growth from day one?

Khun Chirapan Khotcharit Choosang, Duputy Managing Director explained:

At present, sales of beverages delivered to 7-Eleven stores in Cambodia have grown more than twice from the first day.

The Chairman proposed the Meeting to acknowledge the annual report Company's performance for the year 2022.

Agenda 3 To consider approving the Financial Statements for the year ended December 31, 2022.

The Chairman proposed the Meeting to consider approving the Financial Statements for the year ended December 31, 2022 which was reviewed by the Audit Committee and audited by the auditor. The Auditor had expressed the opinion that the financial statements contain information that is accurate in accordance with the generally accepted accounting principles. All documents were sent to the shareholders together with the notice of this meeting.

Assoc.Prof.Kitti Siripullop Chairman of Audit Committee opinion about act of Audit Committee, The Audit committee, the auditors and internal audit had reviewed the Company's quarterly and yearly financial statements as well as the financial statements of the Company. By considering from important aspect and consultation is free to ensure that the internal control process of the Company financial budget is accurate and reliable, as well as to ensure that the disclosure of important information is sufficient and timeliness for the financial statement users. Which is also in accordance with the laws and related notice as well as in accordance with the regulations of the Stock Exchange of Thailand and Securities and Exchange Commission and in comply with Financial Reporting Standards.

On behalf of The Audit Committee deemed that during the accounting period ended on 31 December 2022, the Company had put in place the transparent, adequate and appropriate Internal Control Systems covering risky management and the Company had established procedures that helped build confidence in Company's operation in accordance with the related laws by having good corporate governance along with the compilation and disclosure of adequate and reliable Company's financial report information.

The Chairman opened session for shareholders to ask questions but there was no shareholder asking any questions.

Resolution: This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote.

| | | | |
|--------------|-------------|----------|-----------|
| For: | 259,304,768 | Votes or | 100.0000% |
| Against: | 0 | Votes or | 0.0000% |
| Abstain: | 0 | Votes | - |
| Void Ballots | 0 | Votes | |

Agenda 4 To consider approving the appropriation of net profits for the year 2022 operating results and the dividend payment.

Under Section 116 of the Public Limited Company Act, B.E. 2535 (1992) (as amended) (the "PLCA") and article 38 of the Company's Articles of Association, the Company is required to set aside as a legal reserve at least 5% of its net profit after accumulated deficit brought forward (if any) until the reserve is not less than 10% of the registered capital of the Company. The reserve is non-distributable and the Company has a policy to pay dividend at least 30% of its net profit after deduction of corporate income tax and legal reserve.

The Board of Directors considered the matter and was of the opinion that the Meeting should approve the payment of dividend for the past performance ended year 2022 from the Company's operating profit as follows:

1. In 2022, the Company's net profit was 236.52 Million Baht and did not appropriate its net profit as legal reserve because the Company's legal reserve has reached the amount required by laws.
2. Dividend Payment for the Company's 2022 Operating Results as cash dividend in the year totaling dividend 218.88 Million Baht. In the year 2022, the Company has already interim dividend payment amount 0.157 Baht per share totaling dividend 103.36 Million Baht. This time, the Company propose dividend payment 0.19 Baht per share totaling dividend 115.52 Million Baht.
3. The date of determining the right of shareholders Record Date to receive dividend payments will be on 9 May 2023. The dividend payment date is set to be on 23 May 2023. The dividend payment for the year 2022 Adhere to dividend payment policy.

The comparison of the amounts of dividend payment for previous years and this year is provided below:

| List | 2020 | 2021 | 2022 |
|---|--------|--------|--------|
| Net Profit (Million Baht) | 188.38 | 215.65 | 236.52 |
| Number of ordinary shares (Million Shares) | 608 | 608 | 608 |
| Total Cash Dividend payment for the year (Million Baht) | 182.40 | 200.64 | 218.88 |
| Total Cash Dividend payment for the year (Baht per share) | 0.30 | 0.33 | 0.36 |
| 1Haft year Net Profit (Million Baht) | 90.41 | 101.28 | 129.22 |
| Interim Dividend Payment (Baht per share) | 0.13 | 0.15 | 0.17 |
| Total Interim Dividend Payment (Million Baht) | 79.04 | 91.20 | 103.36 |
| Cash Dividend payment per ordinary share (Baht per share) | 0.17 | 0.18 | 0.19 |
| Dividend payment for the year (Million Baht) | 103.36 | 109.44 | 115.52 |
| Dividend payout ratio (%) | 96.83% | 93.05% | 92.54% |

The Chairman opened session for shareholders to ask questions but there was no shareholder asking any questions.

Resolution: This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote.

| | | | |
|--------------|-------------|----------|-----------|
| For: | 259,304,768 | Votes or | 100.0000% |
| Against: | 0 | Votes or | 0.0000% |
| Abstain: | 0 | Votes | - |
| Void Ballots | 0 | Votes | |
| Void Ballots | 0 | Votes | |

Agenda 5 To approving and election the directors to replace those retiring by rotation.

The Chairman informed According to article 18 of the Company’s Articles of Association, one-third of the Company’s directors (or the number nearest to one-third Directors to be retired from their office in the first and second year after the registration of the Company, they shall be retired by drawing. After that, the Directors who have stayed in the office longest shall be retired. For this year, there are 3 directors to retire from their office, namely:

- 1. ADM Apichat Pengsritong Chairman and Independent Director
- 2. Mrs.Paktra Suriyapee Audit Committee, Independent Director and Chairman of the Nomination and Compensation Committee
- 3. Mr. Komsak Wattanasriroj Audit Committee, Independent Director, Nomination and Compensation Committee and Chairman of Risk Management Committee

The Company had provided the shareholders with an opportunity to nominate individuals they consider appropriate to be selected as directors of the Company, including items for the 2023 AGM agenda. However, it appeared that on the expiration of the time specified, neither candidates for directorship nor the agenda have been proposed to the Company.

The Board of Directors considered the matter and was of the opinion that the Meeting should approve elect the directors to succeed the 3 directors should be re-elected for another term. As it is the knowledge, attitude, specialization and experience to assist the Board of Directors in determining the direction setting of the business. The Board of Director nominate individuals they consider appropriate to be selected as Independent directors of the Company will opinion are independently and according to concerning guideline.

The Chairman requested the Meeting to consider and elect directors to succeed the directors completing their term for the year 2023 as per details explained above.

The Chairman opened session for shareholders to ask questions but there was no shareholder asking any questions.

Resolution: The Meeting considered and resolved to re-elect 1) ADM Apichat Pengsritong 2) Mrs.Paktra Suriyapee and 3) Mr. Komsak Wattanasriroj. The resolutions were passed for each individual director by a majority vote of the shareholders and proxy holders who attended the meeting and cast their votes, the details of which are as follows:

1) ADM Apichat Pengsritong Chairman and Independent Director

| | | | |
|--------------|-------------|----------|----------|
| For: | 257,516,968 | Votes or | 99.3105% |
| Against: | 1,787,800 | Votes or | 0.6895% |
| Abstain: | 0 | Votes | - |
| Void Ballots | 0 | Votes | |

2) Mrs.Paktra Suriyapee Audit Committee, Independent Director and Chairman of the
Nomination and Compensation Committee

| | | | |
|--------------|-------------|----------|----------|
| For: | 257,577,668 | Votes or | 99.3339% |
| Against: | 1,727,100 | Votes or | 0.6661% |
| Abstain: | 0 | Votes | - |
| Void Ballots | 0 | Votes | |

3) Mr. Komsak Wattanasriroj Audit Committee, Independent Director, Nomination
and Compensation Committee and Chairman of Risk Management
Committee

| | | | |
|--------------|-------------|----------|----------|
| For: | 257,577,668 | Votes or | 99.3339% |
| Against: | 1,727,100 | Votes or | 0.6661% |
| Abstain: | 0 | Votes | - |
| Void Ballots | 0 | Votes | |

Agenda 6 To consider approving the remuneration of directors

The Chairman informed the Board of Directors had assigned the Nomination and Compensation Committee to assess criteria and suitability of remunerations of directors, based on role and responsibilities, type of business, comparison with remunerations by listed companies of similar natures and comparison similar industry is similar duties and responsibilities, directors remuneration of the Company was the right criteria. The Nomination and Compensation has review directors remuneration at least once a year before making recommendation to the Board of Directors who would subsequently propose it to meeting of shareholders. Types of Remuneration including:

1. Director Fee, paid to Non-Executive Directors based on their attendances at each meeting.
2. Bonus, paid based on the Company's operating which is less than 2,500,000 Baht. The Board of Directors considered and deemed appropriate to increase the bonus of the Board of Directors as appropriate

The Board of Directors considered approving the remuneration of directors is remained unchanged as follows:

Unit : Baht

| Description | 2021 | 2022 | 2023 |
|---|------------------|------------------|------------------|
| 1. Meeting Fee (per time) | | | |
| <u>Board of Directors</u> | | | |
| Chairman | 38,000 | 38,000 | 38,000 |
| Directors | 31,000 | 31,000 | 31,000 |
| <u>Audit Committee</u> | | | |
| Chairman of the Audit Committee | 31,000 | 31,000 | 31,000 |
| Audit Committee | 25,000 | 25,000 | 25,000 |
| <u>Nomination and Compensation Committee</u> | | | |
| Chairman of the Nomination and Compensation Committee | 19,000 | 19,000 | 19,000 |
| Nomination and Compensation Committee | 12,000 | 12,000 | 12,000 |
| <u>Risk Management Committee</u> | | | |
| Chairman of the Risk Management Committee | 10,000 | 10,000 | 15,000 |
| Risk Management Committee | 10,000 | 10,000 | 12,000 |
| 2. The Annual Incentive (Total) | 2,000,000 | 2,500,000 | 2,000,000 |

Note: 1) The remunerations will be paid only for the attendants.

2) Directors who receive monthly salary as the employee of the Company and/or Subsidiaries will not be receive remuneration as the Board of Director.

3) The Annual Incentive to Board of Directors which is less than 2.5 million baht, the Board of Directors will allocate appropriately.

In addition to the director remuneration of the above, Independent Directors and Non-Executive Directors also receive remuneration in other benefits such as expenses for training courses of IOD and other. This is in accordance with the Company's regulations.

The Board of Directors agreed to propose to the meeting to consider approving the remuneration of directors for the year 2023 with an increase in the remuneration of directors in the part of the Risk management committee meeting allowance as it will play a greater role in considering various risks.

The Chairman opened session for shareholders to ask questions but there was no shareholder asking any questions.

Resolution: The Chairman requested the meeting to consider approving the remuneration of directors as per details explain above. This resolution must be passed by a vote of no less than two-thirds of the total number of votes of the shareholders and proxy holders who attend the meeting. Shareholders who have held the position as the position as the Company's directors did not register for this agenda to avoid having conflicts of interest in this case as follows:

| | | | |
|--------------|-------------|----------|----------|
| For: | 259,301,168 | Votes or | 99.9986% |
| Against: | 3,600 | Votes or | 0.0014% |
| Abstain: | 0 | Votes or | 0.0000% |
| Void Ballots | 0 | Votes | |

Agenda 7 To consider approving the appointment and the fixing of remuneration of auditor.

The Chairman informed Under section 120 of the PLCA set Annual General Meeting of Shareholders appoint the auditors for the year and fix the audit fee yearly to comply with the law of public company.

The Board of Directors considered the matter and was of the opinion that the Meeting should approve that;

- 1) Ms.Satida Ratananurak Certified Public Accountant (Thailand) No. 4753 and/or
- 2) Mrs.Sarinda Hirunprasurtwutti Certified Public Accountant (Thailand) No. 4799 and/or
- 3) Ms.Siriwan Nitdamrong Certified Public Accountant (Thailand) No. 5906

Of EY Office Limited to be the Auditor of the Company and fix the audit fee of 1,760,000 Baht. Which was increased due to the Company's additional subsidiaries. The amount does not include other expense. The auditors of the Company are the same persons for the year 2022. There are no relationships or conflicts of interest among the Independent Auditor, the Company, the Executive, the major shareholders, or other related persons of these parties.

The comparison of the fix the auditing fee year 2022 and 2023

Unit : Baht

| List | 2022 | 2023 | %Change |
|---|------------------|------------------|--------------|
| Annual audit of financial Statement | 1,080,000 | 1,190,000 | 10.18 |
| Review report and interim Financial Statements (Total 3 Quarters) | 480,000 | 570,000 | 18.75 |
| Total | 1,560,000 | 1,760,000 | 12.82 |

Note: The amount does not include other expense such as travel fee, document fee, fax fee etc.

The Chairman opened session for shareholders to ask questions but there was no shareholder asking any questions.

Resolution: The Chairman requested the Meeting to consider approving the appointment and the fixing of remuneration of auditor as proposed. This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote as follows:


| | | | |
|--------------|-------------|----------|----------|
| For: | 257,520,468 | Votes or | 99.3351% |
| Against: | 1,723,600 | Votes or | 0.6649% |
| Abstain: | 60,700 | Votes or | - |
| Void Ballots | 0 | Votes | |


Agenda 8 Other

There was no additional agenda proposed, The Chairman opened session for shareholders to ask questions but there was no shareholder asking any questions.

On behalf of Board of Director would like to thank you to all shareholders and proxies for taking the time to attend the Electronic media on today. Thank you for your attention and any suggestions. This means that you are interesting and have been following up the company operations closely.

Meeting closed at 11.45 hrs.

Signed Chairman of the Board of Directors
(Admiral Apichart Pengsritthong)

Signed  Company Secretary
(Ms.Panjaporn Roeksomboon)

Attachment 2

To consider approving the appropriation of profit from 2023 operating results and dividend payment

Under Section 116 of the Public Limited Company Act, B.E. 2535 (1992) (as amended) (the "PLCA") and article 38 of the Company's Articles of Association, the Company is required to set aside as a legal reserve at least 5% of its net profit after accumulated deficit brought forward (if any) until the reserve is not less than 10% of the registered capital of the Company. The reserve is non-distributable, and the Company has a policy to pay dividend at least 30% of its net profit after deduction of corporate income tax and legal reserve.

Dividend Policy

The Company has a policy to pay dividends of at least 30% of its net profit after deduction of corporate income tax and legal reserve. However, the dividend payment may differ from the mentioned rate subject to result of the operation, financial position, liquidity of the Company and necessary of working capital usage to manage and expand the Company's business including economic condition.

The comparison of the amounts of dividend payment for previous years and this year is provided below:

| List | 2021 | 2022 | 2023 |
|---|--------|--------|--------|
| Net Profit (Million Baht) | 215.65 | 236.52 | 221.70 |
| Number of ordinary shares (Million Shares) | 608 | 608 | 600 |
| Total Cash Dividend payment for the year (Million Baht) | 200.64 | 218.88 | 217.36 |
| Total Cash Dividend payment for the year (Baht per share) | 0.33 | 0.36 | 0.36 |
| 1H2020 Net Profit (Million Baht) | 101.28 | 129.22 | 108.90 |
| Interim Dividend Payment (Baht per share) | 0.15 | 0.17 | 0.17 |
| Total Interim Dividend Payment (Million Baht) | 91.20 | 103.36 | 103.36 |
| Cash Dividend payment per ordinary share (Baht per share) | 0.18 | 0.19 | 0.19 |
| Dividend payment for the year (Million Baht) | 109.44 | 115.52 | 114.00 |
| Dividend payout ratio (%) | 93.05% | 92.54% | 98.04% |

Note:

- In 2021, The Board of Director meeting no. 4/2021 on August 13, 2021 considered approve for interim dividend payment 0.15 Baht per shares totaling dividend 91.20 Million Baht.
- In 2022, The Board of Director meeting no. 3/2022 on August 11, 2022 considered approve for interim dividend payment 0.17 Baht per shares totaling dividend 103.36 Million Baht.
- In 2023, The Board of Director meeting no. 3/2566 on August 10, 2023 considered approve for interim dividend payment 0.17 Baht per shares totaling dividend 103.36 Million Baht.

The consideration for the approval of dividend payment for the year 2023 is in accordance with the Company's dividend payment policies.

Attachment 3

Credentials and background of Nominated Directors

Ms.Trithip Sivakriskul Age 57 Years
Nationality Thai
Position Independent Director and Risk Management Committee
Director Type Independent Director
Date of Appointment

- 22 April 2021

Year of Directorship

- 22 April 2021- The Annual General Meeting of Shareholders 2024 (3 years 4 days)



Education

- Master of Business Administration, Sasin Graduate Institute of Business Administration of Chulalongkorn University.
- Bachelor of Finance and Banking, Chulalongkorn University.

Credential of Thai Institute of Directors

- Directors Certification Program (DCP) Class 158/2012.
- Successful Formulation and Executive the Strategy (SFE) Class 3/2009.
- Directors Accreditation Program (DAP) Class 31/2005.

Experiences

Positions in Listed Companies

- 22 April 2021 - Present Independent Director and Risk Management Committee, T.A.C. Consumer Public Company Limited.
- December 2019- Present Independent Director and Chairman of the Audit Committee, TQR Public Company Limited.
- 2018-Present Director, Super Energy Corporation Public Company Limited.
- 2015-Present Independent Director and Audit Committee, SISB Public Limited.

Other Current Position (Non-Listed Companies)

- 2019- Present Director, Expressway Authority of Thailand.
- 2021- 2023 Director, SRT Asset Co., Ltd.
- October 2018-2023 Director, State Railway of Thailand.

Holding a Position in other Business which may Cause the Conflict of Interest or Compete with the Company

- None

Shareholding in the Company (%) as of December 31, 2023

- None

Relationship between Director & Executive family

- None

Legal Dispute during the past 5 years

- None

Number of attend the meeting for the year 2023

- Board of Director 7 times out of the total 7 time or 100%
- Risk Management Committee 2 times out of the total 2 time or 100%

Having the following interests in the Company, parent company, subsidiaries, affiliates or any legal entities that have

Conflicts, at present or in the past 2 years:

| | |
|--|--|
| 1. The participate in management and is not the employee, staff or consultant who receives regular salary in the Company, affiliate company, joint company, company or major shareholder of the Company. | She does not participate in management and is not the employee |
| 2. The provide any professional service i.e. Auditor, legal counsel | She does not |
| 3. Business relationship or benefit or interest with company that affect the duty performing independently in giving an opinion. | Done |

Note: 1) Nominated Directors has undergone according to the process specified by the Company, by the Board of Directors and has the qualifications appropriate for the Company's business and no shareholders offer Nominated Directors.

2) The Board of Director nominate individuals they consider appropriate to be selected as Independent directors of the Company will opinion are independently and according to concerning guideline

3) The person does not hold any position as Director / Executive in any other business that may cause conflict of interest or is a competitive business relationship.

Criteria for the Recruitment of Director

The Board of Directors considered and is in agreement with the Nomination and Remuneration Committee that Ms.Trithip Sivakrskul. The Director who has held the office for many consecutive years would have knowledge, capability and experience in the Company's corporate governance that contribute to smooth and efficient business operations of the Company. Their long and continuous experience in business operation greatly contribute to the Company's business operation, including the determination of the business strategy, the following up of strategy plan, and the policy for the sustainable growth and development, and greatly create business value to the shareholders. Currently, She is the Independent Director and Risk Management Committee of the Company. Therefore, the Board of Directors deemed it appropriate to propose that the shareholders appoint Ms.Trithip Sivakrskul as a Director of the Company.

Mr.Chatchawe Vatanasuk Age 51 Years
Nationality Thai
Position Director, Chairman of the Executive Committee
Director Type Director
Date of Appointment

- 10 February 2015

Year of Directorship

- 10 February 2015 - The Annual General Meeting of Shareholders 2024 (9 years 3 months)

Education

- Master of Business Administration, University of San Diego, USA.
- Bachelor of Business Administration, Assumption University.

Credential of Thai Institute of Directors

- Directors Accreditation Program (DAP) Class 112/2014.

Experiences

Positions in Listed Companies

- 2005-Present Director, and Chairman of the Executive Committee,
T.A.C. Consumer Public Company Limited.
- 1 March 2019-2023 Acting Managing Director, T.A.C. Consumer Public Company Limited.

Other Current Position (Non-Listed Companies)

- 2010-Present Director, SP Intermach Co., Ltd.
- 2010-Present Director, C.A. General Co., Ltd.
- 2017-Present Director, Proplayer online Co., Ltd.

Holding a Position in other Business which may Cause the Conflict of Interest or Compete with the Company

- None

Shareholding in the Company (%) as of December 31, 2023

- 19.41% (117,991,825 shares)

Relationship between Director & Executive family

- None

Legal Dispute during the past 5 years

- None



Number of attend the meeting for the year 2022

- Board of Director 4 times out of the total 6 time or 67%

Having the following interests in the Company, parent company, subsidiaries, affiliates or any legal entities that have Conflicts, at present or in the past 2 years:

| | |
|--|--|
| 1. The participate in management and is not the employee, staff or consultant who receives regular salary in the Company, affiliate company, joint company, company or major shareholder of the Company. | He participate in management and as the employee |
| 2. The provide any professional service i.e. Auditor, legal counsel | He does not |
| 3. Business relationship or benefit or interest with company that affect the duty performing independently in giving an opinion. | Done |

Note: 1) Nominated Directors has undergone according to the process specified by the Company, by the Board of Directors and has the qualifications appropriate for the Company's business and no shareholders offer Nominated Directors.

2) The person does not hold any position as Director / Executive in any other business that may cause conflict of interest or is a competitive business relationship.

Criteria for the Recruitment of Director

The Board of Directors considered and is in agreement with the Nomination and Remuneration Committee that Mr.Chatchawe Vatanasuk The Director who has held the office for many consecutive years would have knowledge, capability and experience in the Company's corporate governance that contribute to smooth and efficient business operations of the Company. Their long and continuous experience in business operation greatly contribute to the Company's business operation, including the determination of the business strategy, the following up of strategy plan, To duties in auditing the reliabilities of financial Statement and greatly create business value to the shareholders. Currently, he is the Director, Chairman of the Executive Committee of the Company. Therefore, the Board of Directors deemed it appropriate to propose that the shareholders appoint Mr.Chatchawe Vatanasuk as a Director of the Company.

Mr.Suphot Leenanurak

Age 55 Years

Nationality Thai

Position Director, Risk Management Committee, Deputy Managing Director,
Sales & Marketing Division Director Type Director

Date of Appointment

- 22 April 2021

Year of Directorship

- 22 April 2021- The Annual General Meeting of Shareholders 2024 (3 years 4 days)

Education

- Master of Business Administration (MBA), University of St. Thomas, Houston, Texas.
- Bachelor Degree of Business Administration (BBA), University of Thai Chamber of Commerce, Bangkok.

Credential of Thai Institute of Directors

- Successful Formulation & Execution of Strategy (SFE) Class 43/2023
- Financial Statements for Directors (FSD) Class 49/2023
- The Board's Role in Mergers and Acquisitions Class 4/2023
- Risk Management Program for Corporate Leaders (RCL) Class 25/2021.
- Directors Accreditation Program (DAP) Class 169/2020.

Experiences

Positions in Listed Companies

- February 2020 - Present Director, Risk Management Committee and Deputy Managing Director, Sales & Marketing Division, T.A.C. Consumer Public Company Limited.
- November 2019-2020 Assistant Managing Director- Joint Venture Business Department, T.A.C. Consumer Public Company Limited.

Other Current Position (Non-Listed Companies)

- 8 January 2023 – Present Director, Health Inspired Planet Co., Ltd.
- 2005-September 2019 Channel & Trade Management Leader, Thai Samsung Electronics Co., Ltd.

Holding a Position in other Business which may Cause the Conflict of Interest or Compete with the Company

- None

Shareholding in the Company (%) as of December 31, 2023

- 0.08% (528,532 shares)

Relationship between Director & Executive family

- None

Legal Dispute during the past 5 years

- None

Number of attend the meeting for the year 2022

- Board of Director 5 times out of the total 6 time or 83%
- Risk Management Committee 2 times out of the total 2 time or 100%



Having the following interests in the Company, parent company, subsidiaries, affiliates or any legal entities that have Conflicts, at present or in the past 2 years:

| | |
|--|--|
| 1. The participate in management and is not the employee, staff or consultant who receives regular salary in the Company, affiliate company, joint company, company or major shareholder of the Company. | He participate in management and as the employee |
| 2. The provide any professional service i.e. Auditor, legal counsel | He Does not |
| 3. Business relationship or benefit or interest with company that affect the duty performing independently in giving an opinion. | Done |

Note: 1) Nominated Directors has undergone according to the process specified by the Company, by the Board of Directors and has the qualifications appropriate for the Company's business and no shareholders offer Nominated Directors.

2) The person does not hold any position as Director / Executive in any other business that may cause conflict of interest or is a competitive business relationship.

Criteria for the Recruitment of Director

The Board of Directors considered and is in agreement with the Nomination and Remuneration Committee that Mr.Suphot Leenanurak The Director who has held the office for many consecutive years would have knowledge, capability and experience in the Company's corporate governance that contribute to smooth and efficient business operations of the Company. Their long and continuous experience in business operation greatly contribute to the Company's business operation, including the determination of the business strategy, the following up of strategy plan, To duties in auditing the reliabilities of financial Statement and greatly create business value to the shareholders. Currently, he is the Director, Risk Management Committee, Deputy Managing Director, Sales & Marketing Division Director Type Director of the Company. Therefore, the Board of Directors deemed it appropriate to propose that the shareholders appoint Mr.Suphot Leenanurak as a Director of the Company.

Attachment 4

Profiles of the Nominated Candidates to Election of a New Director

Miss Pawenee Suwanmethanont Age 51 Years

Nationality Thai

Director Type Director

Education

- Master of Business Administration, Assumption University.
- Bachelor of Business Administration, Assumption University.

Credential of Thai Institute of Directors

- Director Accreditation Program (DAP) Class 215/2024.

Experiences

Positions in Listed Companies

- February 2024-Present Managing Director, T.A.C. Consumer Public Company Limited.
- 2020-2023 Advisor, T.A.C. Consumer Public Company Limited.

Other Current Position (Non-Listed Companies)

- 2014-Present Director, SP Intermach Company Limited.

Holding a Position in other Business which may Cause the Conflict of Interest or Compete with the Company

- None

Shareholding in the Company (%) as of December 31, 2023

- 1.513% (9,200,000 shares)

Relationship between Director & Executive family

- Spouse's Mr.Chatchawe Vatanasuk, Chairman of the Executive Committee

Qualifications of Director

- Nominated Directors has undergone according to the process specified by the Company, by the Board of Directors and has the qualifications appropriate for the Company's business.



Attachment 5
Definition of Independent Directors

Definition of Independent Directors

Independent Directors are qualification requirement of regulation set by the Securities Exchange Commission and the Stock Exchange of Thailand as follows:

1. Holding shares of not more than 0.1% of total voting rights of the Company, parent company, subsidiaries, associates, major shareholder or the Company controlling person. The number of held shares shall be inclusive of shares held by any related persons of independent director.
2. Not being or having been an executive director, employee, staff member, advisor who receives a regular salary or being a controlling person of the Company, parent company, subsidiaries, associates, subsidiaries which have the same parent company, major shareholder or the Company controlling person except where such relationship was terminated for at least two years before appointment as an independent director.
3. Not being a person who is related by blood or registration under laws, including mother, father, spouses, sibling and children and spouse of children of management, major shareholder, controlling person or a person to be nominated as management or controlling person of the Company or subsidiaries.
4. Not having or having had a business relationship with the Company, parent company, subsidiaries, associates, major shareholders or the Company controlling person which may compromise independence. In addition, independent directors may not be or have been a significant shareholder, or controlling person who had a business relationship with the Company, parent company, subsidiaries, associates, or major shareholder or the Company controlling person, except where such relationship was terminated for at least two years before appointment as an independent director.
5. Not being or having been an independent auditor of the Company, parent company, subsidiaries, associates, major shareholders, or the Company controlling person, and not being a significant shareholder, controlling person or partner of the audit firm which has provided independent auditor services to the Company, parent company, subsidiaries, associates, major shareholder or the Company controlling person except where such relationship was terminated at least two years period before appointment as an independent director.
6. Not providing or having been providing professional services including legal advice, financial advice in consideration of service fees that are higher than two million baht per year from the Company, parent company, subsidiaries, associates, major shareholder or the Company controlling person and not being a significant shareholder, controlling person or partner of the independent service provider except such relationship was terminated for at least two years before the appointment as an independent director.
7. Not being a director who was appointed as a representative of a director of the Company, major shareholder or shareholder who is related to the major shareholder of the Company.
8. Not providing the same services as the Company and not being competitors of the Company and subsidiaries or not being a significant partner in a partnership or being an executive director, staff, employee, consultant who receives regular payroll, or holding over 1% of voting rights of other company which operates the same business and competes with the Company and subsidiaries.

9. Not having any other conflicts, that prevent independent directors from giving independent opinions to the Company.
10. Having knowledge and understanding of nature of business as well as being knowledgeable and capable to benefit the Company's business.
11. Independent Directors must report to the Board of Directors immediately if there are any events that may cause them to be disqualified as independent directors.
12. Independent Directors shall year of directorship or not more than 9 years.
13. Independent Directors shall not hold positions in more than 5 listed companies.

Attachment 6

To consider approving the remuneration of directors

Criteria of Remuneration of Directors

In general practice, the Board of Directors had assigned the Nomination and Compensation Committee to assess criteria and suitability of remunerations of directors, based on role and responsibilities, type of business, comparison with remunerations by listed companies of similar natures and comparison similar industry is similar duties and responsibilities, directors' remuneration of the Company was the right criteria. The Nomination and Compensation has review directors' remuneration at least once a year before making a recommendation to the Board of Directors who would subsequently propose it to meeting of shareholders.

Types of Remuneration

The remuneration of Director

1. Meeting Fee, paid to Non-Executive Directors based on their attendance at each meeting.
2. The Annual Incentive, paid based on the Company's operating. The Board of Directors considered and deemed appropriate to increase the Bonus of the Board of Directors as appropriate.

Comparative Data of Remuneration Paid

Unit: Baht

| Description | 2023 (Previous Year) | 2024 (Proposed Year) |
|---|-------------------------|-------------------------|
| 1.Meeting Fee (per time) | | |
| <u>Board of Directors</u> | | |
| Chairman | 38,000 | 38,000 |
| Directors | 31,000 | 31,000 |
| <u>Audit Committee</u> | | |
| Chairman of the Audit Committee | 31,000 | 31,000 |
| Audit Committee | 25,000 | 25,000 |
| <u>Nomination and Remuneration Committee</u> | | |
| Chairman of the Nomination and Remuneration Committee | 19,000 | 19,000 |
| Nomination and Remuneration Committee | 12,000 | 12,000 |
| <u>Risk Management Committee</u> | | |
| Chairman of the Risk Management Committee | 15,000 | 15,000 |
| Risk Management Committee | 12,000 | 12,000 |
| 2.The Annual Incentive (Total) | 2,500,000 | 2,500,000 |
| 3.Other benefits | None | None |

Note: 1) The remuneration will be paid only for the attendants.

2) Directors who receive monthly salary as the employee of the Company and/or Subsidiaries will not be receive remuneration as the Board of Director.

3) The Annual Incentive to the Board of Directors which is less than 2.5 million baht, the Board of Directors will allocate appropriately.

The Company has disclosure remuneration of directors by separate individually and types of remuneration shown in 56-1 One Report for transparency and in accordance with good corporate governance principles.

Attachment 7

Credentials and background of Auditor and detail of fix the auditing fee

1. Name : Ms. Satida Ratananurak
Age : 53 Years
Certified Public Accountant: 4753
Date of registered of Certified Public Accountant: 1 April 1996
Position : Partner of EY Office Limited
Company : EY Office Limited
Work period : April 1993 - Present



Education and Credential : - Bachelor's Degree in Accounting, Thammasat University
- Master's Degree in Business Administration, National Institute of Development Administration (NIDA)

Experiences : Ms. Satida has been working with EY for 30 years and has taken the position of Partner at EY for 10 years. She leads audits in various large companies and has extensive experience in providing services covering variety type of business including those listed on the Stock Exchange of Thailand and multinational companies in a number of different business fields and industries, with expertise in Consumer goods business, Service business, Distribution business Production business, Business technology and Real estate business.

Mr. Satida is an approved auditor by the Securities and Exchange Commission of Thailand. She has no conflict of interest with the Company, its subsidiaries, Board of Directors and major shareholders.

Signatory of financial statements of T.A.C.Consumer Public Company Limited. : -Yes 3 Years-(2020-2022)

Shareholding in the Company: -None-

Interests other than provision of audit service to the Company/ subsidiaries/ associates or juristic persons which may lead to conflicts and thwart independence : -None-

Contact details

E-Mail : Satida.ratananurak@th.ey.com

Tel : 0-2264-9090

Fax : 0-2264-0789-90

2. Name : Mrs. Sarinda Hirunprasurtwutti

Age : 51 Years

Certified Public Accountant: 4799

Date of registered of Certified Public Accountant: 1 April 1996

Position : Partner of EY Office Limited

Company : EY Office Limited

Work period : June 1993 - Present

Education and Credential : - Bachelor's Degree in Accounting, Thammasat University

- Master's Degree in Accounting, Chulalongkorn University

Experiences : Mrs. Sarinda has been working with EY for 30 years and has taken the position of Partner at EY for 10 years. She leads audits in various large companies and has extensive experience in providing services covering variety type of business including those listed on the Stock Exchange of Thailand and multinational companies in a number of different business fields and industries, with expertise in Manufacturing Business, Consumer Goods, Electronic Components Business, Distribution Business, Retail Business, Construction Business, and Service Business.

Mrs. Sarinda is an approved auditor by the Securities and Exchange Commission of Thailand. She has no conflict of interest with the Company, its subsidiaries, Board of Directors and major shareholders.

Signatory of financial statements of T.A.C.Consumer Public Company Limited. : -Yes 1 Years-(2023)

Shareholding in the Company: -None-

Interests other than provision of audit service to the Company/ subsidiaries/ associates or juristic persons which may lead to conflicts and thwart independence : -None-

Contact details

Email : Sarinda.Hirunprasurtwutti@th.ey.com

Phone : 0-2264-9090

Fax : 0-2264-0789-90



1. Name : Miss Siriwan Nitdamrong
Age : 49 Years
Certified Public Accountant : 5906
Date of registered of Certified Public Accountant : 1 April 1999
Position : Partner of EY Office Limited
Company : EY Office Limited
Work period : April 1996 – Present



Education and Credential : - Bachelor's Degree in Accounting, Kasetsart University
- Master's Degree in Business Administration, Chulalongkorn University

Experiences : Miss Siriwan has been working with EY for 28 years and has taken the position of Partner at EY for 8 years. She leads audits in various large companies and has extensive experience in providing services covering variety type of business including those listed on the Stock Exchange of Thailand and multinational companies in a number of different business fields and industries, with expertise in Manufacturing Business, Consumer Goods, Electronic Components Business, Automobile & Parts Business, Distribution and Service Business.

Miss Siriwan is an approved auditor by the Securities and Exchange Commission of Thailand. He has no conflict of interest with the Company, its subsidiaries, Board of Directors and major shareholders.

Signatory of financial statements of T.A.C. Consumer Public Company Limited. : -No-

Shareholding in the Company: -None-

Interests other than provision of audit service to the Company/ subsidiaries/ associates or juristic persons

which may lead to conflicts and thwart independence : -None-

Contact details

E-Mail: Siriwan.Nitdamrong@th.ey.com

Tel : 0-2264-9090

Fax : 0-2264-0789-90

Relations and/or Related transaction with the Company/ Subsidiaries / Management/ Major shareholders or related persons.

- The propose Auditor has no relation, benefits and interest with the Company / Subsidiaries / Joint Venture Company/Management / Major Shareholders, or related to such person. Therefore, he or she is able to audit and express an independent opinion on the Company's Financial Statement.

Audit office of the Company, the Subsidiaries and Joint venture Company.

- Auditors of the Company and Joint ventures company not affiliated with the same audit office. However, The Board of Directors will ensure that the financial statements are prepared on time.
- The Auditors of the Company and subsidiaries use the same Auditing firm.

The comparison of the auditing fee Year 2023 and 2024

Unit : Baht

| List | 2023 | 2024 | %Change |
|---|------------------|------------------|--------------|
| Annual audit of financial Statement | 1,190,000 | 1,300,000 | 9.24% |
| Review report and interim Financial Statements (Total 3 Quarters) | 570,000 | 600,000 | 5.26% |
| Total | 1,760,000 | 1,900,000 | 7.95% |

Note: The amount does not include other expenses such as travel fee, document fee, fax fee etc.

The annual audit fee for 2024 which increased from 2023 by 7.95%, due to the increase of audit tasks of auditing from business expansion of the Company. For the auditor's remuneration in the previous year apart from the audit fee, there is no compensation for other services.

In addition, it is proposed that the audit fee of 1 subsidiary companies for the year 2024 in the amount of 580,000 Baht.

Audit Committee's opinion on the propose to appointment the fixing of remuneration of auditor

The Audit Committee has considered and considered it appropriate to appoint an auditor from EY Office Limited as listed above and deemed appropriate for the auditor's remuneration for the year 2024, which is appropriate.

Attachment 8

Articles of Association concerning the Shareholders Meeting

Director

17. The directors shall be elected at the meeting of the shareholders in accordance with the following rules and methods:-

- (1) Each shareholder shall have votes of one share for one vote.
- (2) Each shareholder shall exercise all his votes as mentioned in (1) to elect one or several persons as directors, allotment of his votes to any such person shall not be allowed.
- (3) The persons who received the highest votes in their descending order of the votes shall be elected as directors at the number equal to the number of directors of the Company. Under descending order of highest votes; if two persons tied for last number of directors who shall be elected and shall be made by drawing lots as directors at the number equal to the number of directors of the Company.

18. At each annual general meeting of shareholders, one-third of directors must be retired from office. If the number of directors to retire from office is not a multiple of three, then the number closest to one-third shall be retired.

The directors retiring from their offices in the first and second year after the registration of the Company shall be made by drawing lots. For subsequent years, the director who has been longest in the office shall be retired.

21. In the case of any vacancy on the Board of Directors other than the end of office term, the Board of Directors shall appoint a qualified person who does not possess any prohibited characterize as provided by the laws on Public Limited Company Act, to be a substitute director in the following Board meeting unless the remaining term of office of directors is less than two months.

The substitute director shall hold office only for the remainder of the term of office of the director whom he/she substitutes.

The resolution of the Board of Directors in respect of the first paragraph shall consist of not less than three-fourth votes of the remaining directors.

22. In the case where directors vacate office en masse, the outgoing Board of Directors shall remain in office to serve as the acting Board of Directors in furtherance of the operation of the business of the Company to the extent necessary until the new Board of Directors takes office, unless otherwise ordered by the Court. In the case where the Board of Directors vacates office under the court order, the outgoing Board of Directors must held a shareholders' meeting for electing a new Board of Directors within one(1) month as from the date of the vacation of office and, for this purpose, send shareholders a written notice summoning a meeting not less than fourteen (14) days prior to the date of the meeting and shall advertise for a period of three(3) consecutive days.

23. The shareholders' meeting may pass a resolution to remove any director from office prior to retirement by rotation, by a vote of not less than three-fourths (3/4) of the number of shareholders attending the meeting and have the right to vote and the shares held by them shall, in aggregate, be not less than one half (1/2) of the number of shares held by the shareholders attending the meeting and have the voting right.

33. The Board of Directors gratuity and remuneration shall be determined in accordance with the resolutions of the Shareholders Meeting

The directors are entitled to receive remuneration from the Company in the form of award, meeting allowance, gratuity, bonus or any other benefits accordance with the articles or the shareholders' meeting consideration which may be a fixed sum or subject to any conditions applicable from time to time or be effective until any changes. The directors may also be entitled to allowances and fringe benefits in accordance with the Company's regulations.

The provisions of the previous paragraphs will not prejudice the rights of the Company's staff or employees who are appointed to be the directors of the Company in respect of their entitlements to remuneration and benefits as being staff or employees of the Company.

Payment of remuneration under the first and second paragraphs must not be in conflict with the qualifications of independent directors as may be required by The Stock Exchange of Thailand (SET) and the Securities and Exchange Commission (SEC).

Book, Accounting and Auditing

52. The Company's fiscal year begins on January 1 and end on December 31 of every year.

53. The committee must arrange for and maintain accounts as well as auditing the accounts to ensure compliance with the law regarding that matter.

54. The Board of Directors must prepare a balance sheet and profit and loss account at least once in twelve months. which is the fiscal year of the Company.

55. The Board of directors must prepare a balance sheet and the profit and loss account as of the end of the Company's fiscal year to be submitted to the shareholders' meeting at the Annual General Meeting for consideration and approval. The Board of Directors must arrange for an auditor to complete the audit before presenting it to the shareholder meeting.

56. The Board of directors must send the following documents to shareholders along with the notice calling for the annual general meeting.

(1) A copy of the balance sheet and profit and loss account that has been audited by the auditor together with the auditor's audit report.

(2) Annual report of the committee and documents showing information accompanying the said report.

57. The Board of directors must maintain a register of Directors. Minutes of The Board of Directors meeting and Shareholder meetings and all resolutions of the meeting were duly recorded as evidence and this evidence must be kept at the company's head office. or assign any person to perform maintenance duties in the locality where the head office is located or nearby provinces. But must notify the Public Company Limited Registrar first.
58. The auditor shall be appointed by the Annual General Meeting of Shareholders every year. The shareholder meeting may select an auditor. Those who leave may return to office again.
59. How much compensation should the auditor receive? The shareholder meeting determine transaction.
60. Directors, Officers, Employees, or those holding any position in the Company while in that position may not choose to take the position of auditor of the Company.
61. The Auditor has a duty to attend the Company's Shareholder Meeting every time the balance sheet is considered profit and loss account and problems with the Company's accounts. To explain the audit of accounts to shareholders and have the Company deliver the company's report and documents that shareholders should receive at that shareholder meeting to the auditor as well.

Attachment 9

Guidelines for the General Meeting of Shareholders Attendance via Electronic Media and proxy

According to the Policy of the Stock Exchange of Thailand Re: Code of Conduct for The Company's Shareholders' Meeting. The purpose of the Company is to ensure that the shareholders' meeting of the listed company is considered a good practice, which will create confidence for shareholders, investors, and all related parties, and in order to ensure that the shareholders' meeting of the listed company is transparent, fair and beneficial to the shareholders.

1. In case the shareholders attending the E-AGM by themselves

1.1 Please fill the registration form for attending the AGM through Electronic Media (E-AGM) attachment 10 to this guideline. Kindly fill email and your cell phone number clearly in order to be used for the meeting registration and attach identification document to confirm the attendance of E-AGM as follows:

- In the event that the shareholder is an ordinary person – a valid certified true copy of ID card, passport, or other official documents issued by government authority.
- In the event that the shareholder is a juristic person – an executed version of the power of attorney or a proxy and supporting documents as per the detail in item “supporting documents for the appointment of proxy” below.

Please submit the registration form for the meeting through electronic media (E-AGM) and such identification document to the Company within 18 April 2024 via the following channels:

- Email: ir@tacconsumer.com
- Registered Post: T.A.C.Consumer Public Company Limited 23rd Floor, UM Tower, 9/231-233 Ramkumheng Road, Suanlaung, Bangkok, Thailand. 10250.

1.2 When the Company receives document as per item 1.1 from you, the Company will proceed with inspecting document for confirming the meeting attendance. Once the inspection is completed, the Company will send Web Link and manual for attending the E-AGM in advance for 2 Days. If you have not received an e-mail by April 25, 2024, please contact the Company immediately.

1.3 The Company will send details such as Username, Password, and Web link and also send a manual for using the E-AGM system at the same time. Please read the manual thoroughly from the email that the Company sends to you. The system will be open 60 minutes to the meeting in advance so that the shareholder can register for attending the meeting. However, the live broadcast will only begin at 10.00 a.m.

1.4 For casting the vote during the E-AGM, a shareholder may cast his or her vote in each agenda to either approve, disapprove, or abstain from voting. For the shareholders who do not vote in any agenda, the system will automatically count your vote as “approve”.

1.5 In the case that the attendees have problems or have problems in using the E-AGM system, you can contact OJ International Co., Ltd. at the phone number specified in the E-Mail sent to the user manual of the system.

2. In the case shareholders wishing to delegate a proxy for E-AGM

For shareholders are unable to attend the 2023 Annual General Meeting (E-AGM), they can authorize another person or one of the Company's Independent Directors to attend such meeting on their behalf. Proxy forms are attached herewith by attachment 9.

Documents required for meeting attendance and proxy

The Company has prepared proxy form as prescribed by Business Development Department, the Ministry of Commerce has defined 3 proxy forms for a shareholder in authorizing a proxy to attend the meeting as follows:-

1. Proxy Form A is a general which is not a complicated form;
2. Proxy Form B is the form in which each particular matter in detail is specified; and
3. Proxy Form C is to be applied in case that a foreign shareholder appoints a custodian in Thailand to take deposit and take care of shares.

Documents required for the meeting registration and attendance (as the case may be)

1) Individual Shareholder

Attendance in person

Official identification document bearing the shareholder's photograph, and not yet expired, such as ID card, driving license, or passport.

Attendance by proxy

- a) Proxy form that is completely and accurately filled in and signed by the proxy grantor and the proxy, and affixed with Baht 20 stamp duty;
- b) A copy of official identification document bearing the Grantor's photograph, and not yet expired, such as ID card, driving license, or passport. Certified true copy signature is required; and
- c) A copy of official identification document bearing the Proxy's photograph, and not yet expired, such as ID card, driving license, or passport. Certified true copy signature is required.

2) Juristic Person Shareholder

Attendance in person by an authorized representative of the shareholder:

- (a) an official identification document bearing the shareholder's photograph, and not yet expired, such as ID card, driving license, or passport; and
- (b) a photocopy of the Affidavit or Certificate of Incorporation of the shareholder issued by the Ministry of Commerce, a competent authority of the country in which such juristic person is situated, or an officer of such juristic person, in where the information as to the name, the address of the head office, and the person(s) having power to place his/her/their signature(s) or to act on behalf of such juristic person (including any condition or limitation thereof), etc. must be specified, which the issuing date of such document must not be longer than 1 year prior to the shareholders meeting date, and such document must be certified as true and correct by such authorized representative(s).

Attendance by proxy:

- (a) a proxy form that is completely and accurately filled in and signed by the proxy grantor and the proxy, and affixed with Baht 20 stamp duty;
- (b) a photocopy of the Affidavit or Certificate of Incorporation of the shareholder issued by the Ministry of Commerce, a competent authority of the country in which such juristic person is situated, or an officer of such juristic person, in where the information as to the name, the address of the head office, and the person(s) having power to place his/her/their signature(s) or to act on behalf of such juristic person (including any condition or limitation thereof) must be specified, which the issuing date of such document must not be longer than 1 year prior to the shareholders meeting date, and such document must be certified as true and correct by the authorized representative(s) of such juristic person;
- (c) a photocopy of identification document of each of the authorized representative(s) who signed the proxy form as per detail referred to in clause 1.1 above and certified as true and correct by such authorized representative; and
- (d) an official identification document bearing the shareholder's photograph, and not yet expired, such as ID card, driving license, or passport.

3) In the event that the shareholder appoints a custodian in Thailand as its deposit taker and take care of the shares:

- (a) a Proxy Form C that is completely filled-in and signed by the proxy grantor and the proxy, and affixed with Baht 20 stamp duty;
- (b) a confirmation letter as to the fact that the custodian has obtained a license to undertake or engage in custodian business;
- (c) a photocopy of Affidavit of the custodian issued by the Ministry of Commerce not longer than 1 year prior to the shareholders meeting date and certified true and correct by the authorized representative(s) or the attorney-in-fact of the custodian (if a power of attorney is presented, such power of attorney must state that the attorney-in-fact is empowered to certify the document as such);
- (d) a photocopy of identification document of each of the authorized representative(s) of the custodian and not yet expired, such as ID card, driving license, or passport and certified as true and correct by such authorized representative;
- (e) a photocopy of an unexpired power of attorney of the custodian should there be an appointment of attorney-in-fact to act on behalf of the custodian, certified true and correct by the authorized representative(s) or the attorney-in-fact of the custodian (if the attorney-in-fact is authorized to certify document on behalf of the custodian), and a photocopy of the identification document of the attorney-in-fact issued by a governmental authority as referred to in clause 1.1 above certified true and correct by the attorney-in-fact; and
- (f) an official identification document bearing the shareholder's photograph, and not yet expired, such as ID card, driving license, or passport.

Should any document presented not be made in Thai or English, English translation thereof certified correct translation by the authorized representative(s) of the relevant juristic person must also be made and attached.

3. The channel for shareholders to submit recommendations or questions related to any agenda which will be considered in the meeting E-AGM is as follows:

3.1 During the E-AGM meeting, shareholders attending the meeting can submit suggestions or questions through the E-AGM meeting system.

3.2 Shareholders can send advice or questions in advance to the Company before the meeting date via e-mail : ir@tacconsumer.com

4. Explanation on Vote Casting and Vote Counting at the Annual Meeting of Shareholders via Electronic Media.

The Chairman of the meeting or any person assigned by the Chairman will inform the shareholders about the method of vote casting and counting before considering the meeting agendas.

1. The method of vote casting at the meeting is in accordance with the Company's Articles of Association and governing laws, namely 1 share for 1 vote.

2. Vote counting for each agenda at this Annual General Meeting of Shareholders shall be divided into 2 categories, as follows:-

5. This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting. The Company will counted base number of votes for calculation by counting only the votes of the shareholders is against and abstain. Then be deducted from the total number of votes.

6. This resolution must be passed by a vote of no less than two-thirds of the total number of votes of the shareholders and proxy holders who attend the meeting and proxy holders and vote. The Company will counted base number of votes for calculation by counting only the votes of the shareholders is attend the meeting for vote approve, against and abstain

3. In case any proxies cast their votes contrast to the votes specified in the proxy forms, the Company shall count the votes as specified in the proxy forms and already recorded in advance.

Proxy Form A

Made at.....

Date....., 2024

(1) I,..... Nationality.....
Residing at No.....Road.....Tambon/Khwaeng.....
Amphoe/Khet.....Province.....Postcode.....

(2) being a shareholder of the T.A.C.Consumer PCL, holding a total of.....shares, and having
voting right equivalent tovote(s), details of which are as follows:-
Ordinary share of.....share(s), equivalent to.....vote(s)
Preferred share of.....share(s), equivalent to..... vote(s)

(3) Hereby authorizes (please tick for only one proxy)

(1)..... Age..... Residing at No.....
Road.....Tambon/Khwaeng..... Amphoe/Khet.....
Province..... Postcode..... or

(2)..... Age..... Residing at No.....
Road.....Tambon/Khwaeng..... Amphoe/Khet.....
Province..... Postcode..... or

Proxy to Independent Director

(1) Assoc.Prof. Kitti Siripullop Age 72 Years Address T.A.C. Consumer PCL, 23rd Floor, UM Tower
No. 9/231-233 Road Ramkhamhaeng Tambon/Khwaeng Suanluang Amphoe/Khet Suanluang
Province Bangkok Postcode 10250 or

(2) Mr. Komsak Wattanasriroj Age 56 Years Address T.A.C. Consumer PCL, 23rd Floor, UM Tower
No. 9/231-233 Road Ramkhamhaeng Tambon/Khwaeng Suanluang Amphoe/Khet Suanluang
Province Bangkok Postcode 10250

any one of the above as my proxy to attend and vote on my behalf at the 2024 Annual General Meeting of Shareholders held
on Thursday 26 April 2024 at 10.00 a.m. via Electronic Media (E-AGM).

Any actions performed by the proxy in the said meeting shall be deemed as have been performed by myself in all respects.

Signed _____ Grantor
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Note:

- A shareholder shall authorize only one proxy to attend the meeting and cast votes. Shares apportion to several proxies and split of votes are not allowed.
- Please attach a valid certificate true copy ID card and signed by the proxy grantor and the proxy.

Proxy Form B

Made at.....

Date....., 2024

(1) I,..... Nationality..... Residing at No..... Road..... Tambon/Khwaeng..... Amphoe/Khet..... Province..... Postcode.....

(2) being a shareholder of the T.A.C.Consumer PCL, holding a total of..... shares, and having voting right equivalent tovote(s), details of which are as follows:- Ordinary share of.....share(s), equivalent to.....vote(s) Preferred share of.....share(s), equivalent to..... vote(s)

(3) Hereby authorizes (please tick for only one proxy)

[] (1)..... Age..... Residing at No..... Road..... Tambon/Khwaeng..... Amphoe/Khet..... Province..... Postcode..... or

[] (2)..... Age..... Residing at No..... Road..... Tambon/Khwaeng..... Amphoe/Khet..... Province..... Postcode..... or

Proxy to Independent Director

[] (1) Assoc.Prof. Kitti Siripullop Age 72 Years Address T.A.C. Consumer PCL, 23rd Floor, UM Tower No. 9/231-233 Road Ramkhamhaeng Tambon/Khwaeng Suanluang Amphoe/Khet Suanluang Province Bangkok Postcode 10250 or

[] (2) Mr. Komsak Wattanasriroj Age 56 Years Address T.A.C. Consumer PCL, 23rd Floor, UM Tower No. 9/231-233 Road Ramkhamhaeng Tambon/Khwaeng Suanluang Amphoe/Khet Suanluang Province Bangkok Postcode 10250

any one of the above as my proxy to attend and vote on my behalf at the 2024 Annual General Meeting of Shareholders held on Thursday 26 April 2024 at 10.00 a.m. via Electronic Media (E-AGM).

(4) I hereby authorize the proxy to vote on my behalf at this meeting as follows:-

Agenda 1 To consider and adopt the Minutes of the Annual General Meeting of Shareholders for the year 2023 held on April 27, 2023

- [] (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects. [] (b) The proxy shall vote according to my decision as follows:- [] Approve [] Disapprove [] Abstain

Agenda 2 To acknowledge the annual report Company's performance for the year 2023.

- For acknowledgement only. No voting required. -

Agenda 3 To consider and approving the Financial Statements for the year ended December 31, 2023.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Approve Disapprove Abstain

Agenda 4 To consider approving the appropriation of net profits for the year 2023 operating results and the dividend payment.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Approve Disapprove Abstain

Agenda 5 To approving and election the directors to replace those retiring by rotation.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Vote in respect of the nominated candidates as a whole
- Approve Disapprove Abstain
- Vote in respect of individual nominated candidate
1. Ms.Trithip Sivakriskul
- Approve Disapprove Abstain
2. Mr.Chatchawe Vatanasuk
- Approve Disapprove Abstain
3. Mr.Suphot Leenanurak
- Approve Disapprove Abstain

Agenda 6 To consider and approve the increase in the number of directors and election of a new director.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Vote in respect of individual nominated candidate
1. Miss Pawenee Suwanmethanont
- Approve Disapprove Abstain

Agenda 7 To consider approving the remuneration of directors.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Approve Disapprove Abstain

Agenda 8 To consider approving the appointment and fixing of remuneration of auditors.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Approve Disapprove Abstain

Agenda 9 To consider approving additions to the company's objectives and amendments to the memorandum of association.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Approve Disapprove Abstain

(5) Voting by the proxy in any agenda that does not conform to my decision specified in this proxy appointment shall be deemed invalid and therefore is not my voting as a shareholder.

(6) In case I have not clearly stated my vote for any agenda, or there are additional agendas to be considered other than mentioned above, including amendment or addition of any fact thereof, the proxy shall have the right to consider the matter and vote on my behalf as he/she deems appropriate in all respects.

Any actions performed by the proxy in the said meeting, except the voting(s) not conform to my statement in this proxy appointment, shall be deemed as have been performed by myself in all respects.

Signed _____ Grantor
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Note:

1. The shareholder shall appoint only one proxy to attend the meeting and vote on his/her behalf. Shares apportion to several proxies and split of votes are not allowed.
2. On the agenda regarding director election, the voting can be made for the nominated candidates as a whole or for individual candidate.
3. In case there are agendas other than stated above, the proxy may fill in the attached Annex to Form B.

Annex to Proxy Form B

Proxy of the shareholder of T.A.C. Consumer Public Company Limited.

In the 2024 Annual General Meeting of Shareholders on Thursday 26 April 2024 via Electronic Media (E-AGM).

Agenda.....Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda.....Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda.....Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda.....Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda 5 To consider and elect directors in replacement of those retired by rotation (continued)

Candidate's Name.....

- Approve Disapprove Abstain

Candidate's Name.....

- Approve Disapprove Abstain

Candidate's Name.....

- Approve Disapprove Abstain

Agenda 6 To consider and approve the increase in the number of directors and election of a new director (continued)

Candidate's Name.....

- Approve Disapprove Abstain

Proxy Form C

(Specifically applied to foreign shareholders for which a custodian in Thailand is appointed)

Made at.....

Date....., 2024

(1) I/We.....Nationality.....
Residing at No.....Road.....Tambon/Khwaeng.....
Amphoe/Khet.....Province.....Postcode.....
as being a custodian for.....
that is a shareholder of T.A.C. Consumer Public Company Limited, holding a total ofshare(s)
and having voting right equivalent tovote(s), details of which are as follows:-

Ordinary share of.....share(s), equivalent to.....vote(s)

Preferred share of.....share(s), equivalent to..... vote(s)

(2) Hereby authorizes (please tick for only one proxy)

[] (1)..... Age..... Residing at No.....
Road.....Tambon/Khwaeng..... Amphoe/Khet.....
Province..... Postcode..... or

[] (2)..... Age..... Residing at No.....
Road.....Tambon/Khwaeng..... Amphoe/Khet.....
Province..... Postcode..... or

Proxy to Independent Director

[] (1) Assoc.Prof. Kitti Siripullop Age 72 Years Address T. A. C. Consumer PCL. 23rd Floor, UM Tower
No. 9/231-233 Road Ramkhamhaeng Tambon/Khwaeng Suanluang Amphoe/Khet Suanluang
Province Bangkok Postcode 10250 or

[] (2) Mr. Komsak Wattanasriroj Age 56 Years Address T. A. C. Consumer PCL. 23rd Floor, UM Tower
No. 9/231-233 Road Ramkhamhaeng Tambon/Khwaeng Suanluang Amphoe/Khet Suanluang
Province Bangkok Postcode 10250

any one of the above as my proxy to attend and vote on my behalf at the 2024 Annual General Meeting of Shareholders held
on Thursday 26 April 2024 at 10.00 a.m. via Electronic Media (E-AGM).

(4) I hereby authorize the proxy to vote on my behalf at this meeting as follows:-

Agenda 1 To consider and adopt the Minutes of the Annual General Meeting of Shareholders for the year 2023 held on
April 27, 2023

[] (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.

[] (b) The proxy shall vote according to my decision as follows:-

[] Approve [] Disapprove [] Abstain

Agenda 2 To acknowledge the annual report Company's performance for the year 2023.

- For acknowledgement only. No voting required. -

Agenda 3 To consider and approving the Financial Statements for the year ended December 31, 2023.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Approve Disapprove Abstain

Agenda 4 To consider approving the appropriation of net profits for the year 2023 operating results and the dividend payment.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Approve Disapprove Abstain

Agenda 5 To approving and election the directors to replace those retiring by rotation.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Vote in respect of the nominated candidates as a whole
- Approve Disapprove Abstain
- Vote in respect of individual nominated candidate
1. Ms.Trithip Sivakriskul
- Approve Disapprove Abstain
2. Mr.Chachawe Vatanasuk
- Approve Disapprove Abstain
3. Mr.Suphot Leenanurak
- Approve Disapprove Abstain

Agenda 6 To consider and approve the increase in the number of directors and election of a new director.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Vote in respect of individual nominated candidate
1. Miss Pawenee Suwanmethanont
- Approve Disapprove Abstain

Agenda 7 To consider approving the remuneration of directors.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda 8 To consider approving the appointment and the fixing of remuneration of auditor.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda 9 To consider approving additions to the company's objectives and amendments to the memorandum of association.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

(5) Voting by the proxy in any agenda that does not conform to my decision specified in this proxy appointment shall be deemed invalid and therefore is not my voting as a shareholder.

(6) In case I have not clearly stated my vote for any agenda, or there are additional agendas to be considered other than mentioned above, including amendment or addition of any fact thereof, the proxy shall have the right to consider the matter and vote on my behalf as he/she deems appropriate in all respects.

Any actions performed by the proxy in the said meeting, except the voting(s) not conform to my statement in this proxy appointment, shall be deemed as have been performed by myself in all respects.

Signed _____ Grantor
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Note:

1. The Proxy Form C is used in the sole case that the shareholder is specified on the shareholders registration book as a foreign investor and has appointed a custodian in Thailand to be responsible for his/her shares.

2. Documents to be enclosed with this form are
 - (1) Power of attorney by a shareholder authorizing the custodian to sign the proxy form on his/her behalf
 - (2) Letter certifying that the signer of the proxy is permitted to undertake custodian business
3. The shareholder shall appoint only one proxy to attend the meeting and vote on his/her behalf. Shares apportion to several proxies is not allowed.
4. On the agenda regarding director election, the voting can be made for the nominated candidates as a whole or for individual candidate.
5. In case there are agendas other than stated above, the proxy may fill in the attached Annex to Form C.

Annex to Proxy Form C

Proxy of the shareholder of T.A.C. Consumer Public Company Limited.

In the 2024 Annual General Meeting of Shareholders on Thursday 26 April 2024 at 10.00 a.m. via Elecetronic Media (E-AGM).

Agenda..... Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda..... Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda..... Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda..... Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda 5 To consider and elect directors in replacement of those retired by rotation (continued)

Candidate's Name.....

- Approve Disapprove Abstain

Candidate's Name.....

- Approve Disapprove Abstain

Candidate's Name.....

- Approve Disapprove Abstain

Agenda 6 To consider and approve the increase in the number of directors and election of a new director (continued)

Candidate's Name.....

- Approve Disapprove Abstain

Attachment 11

Registration form for attending the AGM through Electronic Media (E-AGM)

Written at.....

.....

Date

I/We.....Nationality.....

Address.....

Email.....Tel.....

as a shareholder of T.A.C. Consumer Public Company Limited (the “Company”) holding a total number of
.....shares

I hereby confirm to attend the meeting and cast the votes in the 2024 Annual General Meeting of Shareholders on Thursday, 26 April 2024, 10.00 a.m. through Electronic Media (E-AGM) and would like to request the Company to send a Web link and manual for attending the E-AGM to my/our email as follows.

Email.....

Sign.....Shareholder

(.....)

Remark: Kindly send this registration form for attending the AGM through Electronic Media (EAGM) which has been completely filled out, and attached identification document for inspection in relation to attending the E-AGM to the Company **within Thursday, 18 April 2024** via the following channels:

- Email: ir@tacconsumer.com or
- Post: Company Secretary, Address: T.A.C. Consumer Public Company Limited, 23rd Floor, UM Tower, 9/231-233 Ramkumheng Road, Suanlaung, Bangkok, Thailand 10250.